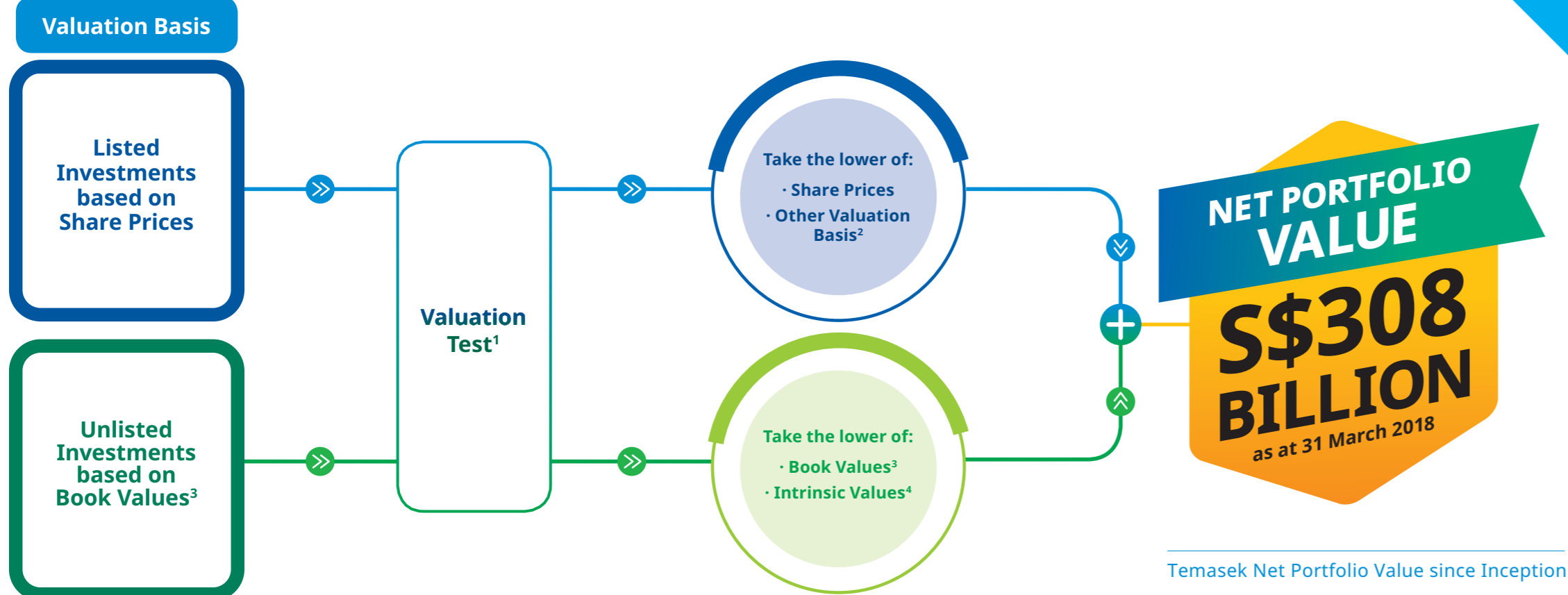


The past is gone, and therefore cannot be changed.  
The present will disappear in a moment but  
there will always be a tomorrow to be shaped as you wish.

S Rajaratnam, founding Foreign Minister of Singapore  
Speech at the Opening of the National Youth Conference, 16 July 1982

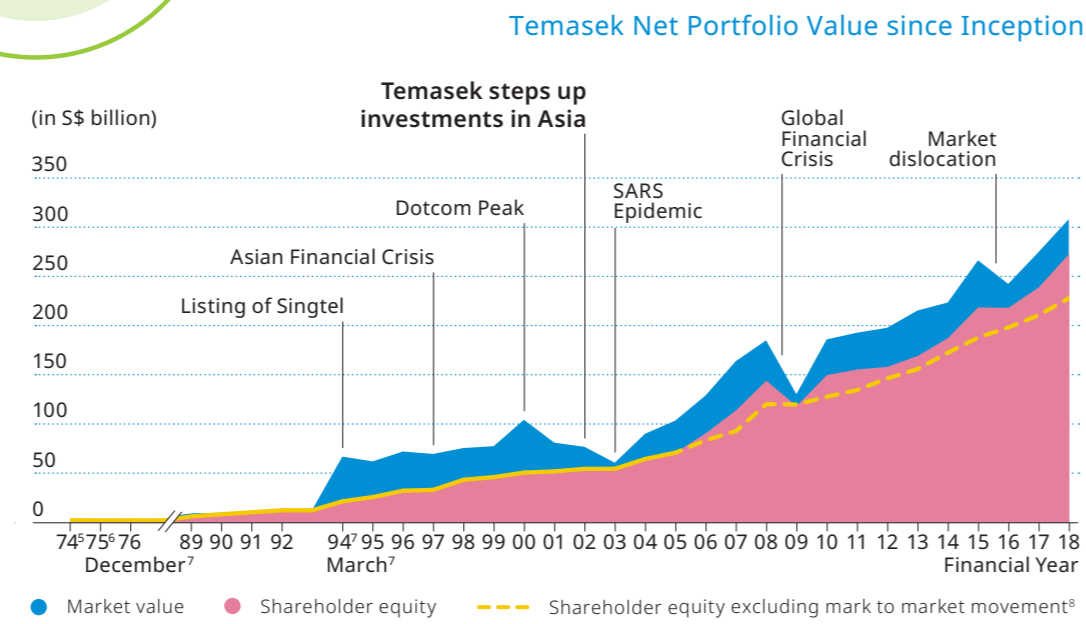
## How We Value Our Portfolio

Temasek's portfolio is made up of listed and unlisted investments, other assets and liabilities. We derive our portfolio value<sup>1</sup> based on share prices<sup>2</sup> as at our financial year end every 31 March for listed investments and book values<sup>3</sup> for unlisted investments.



Committed to Do well

1 Audited as part of statutory audit.  
2 For listed investments, other valuation basis will be used if share prices are not representative, e.g. insufficient trading frequency or volume.  
3 Cost of investment plus share of investee company's profits or losses, minus dividends received and write down (if any).  
4 Current value of the projected future cash flows of the investee company.  
5 Incorporation of Temasek on 25 June 1974.  
6 Financial year 75 began on 25 June 1974 and ended 31 December 1975.  
7 Financial year-end was changed from 31 December before 1993 to 31 March from 1994 onwards.  
8 From the financial year ended 31 March 2006, the accounting standards require sub-20% investments to be marked to market.



## Connecting People and Ideas for a Better World

We draw our success from the wider community in Singapore and around the world. We contribute back to society through six Foundations and other non-profit initiatives.

Inspired to Do good

**OUR SIX TEMASEK FOUNDATIONS HAVE TOUCHED OVER 800,000 LIVES IN THE LAST 10 YEARS**

- Building People:** Temasek Foundation Nurtures - The Singapore National Youth Orchestra is helping to nurture young music talents.
- Building Communities:** Temasek Foundation Cares - Care Line provides urgent 24/7 health and social telecare support for vulnerable senior citizens in Singapore.
- Rebuilding Lives:** Temasek Foundation International - Nanyang Technological University is training construction professionals across Asia to reinforce buildings in earthquake-prone areas.
- Building Capabilities:** Temasek Foundation Ecosperity - Researchers at the National University of Singapore are piloting a coating that can reduce relative humidity and improve thermal comfort.

Scan to learn more about our Temasek Foundations or visit [www.temasekreview.com.sg/touchinglives\\_sun](http://www.temasekreview.com.sg/touchinglives_sun)

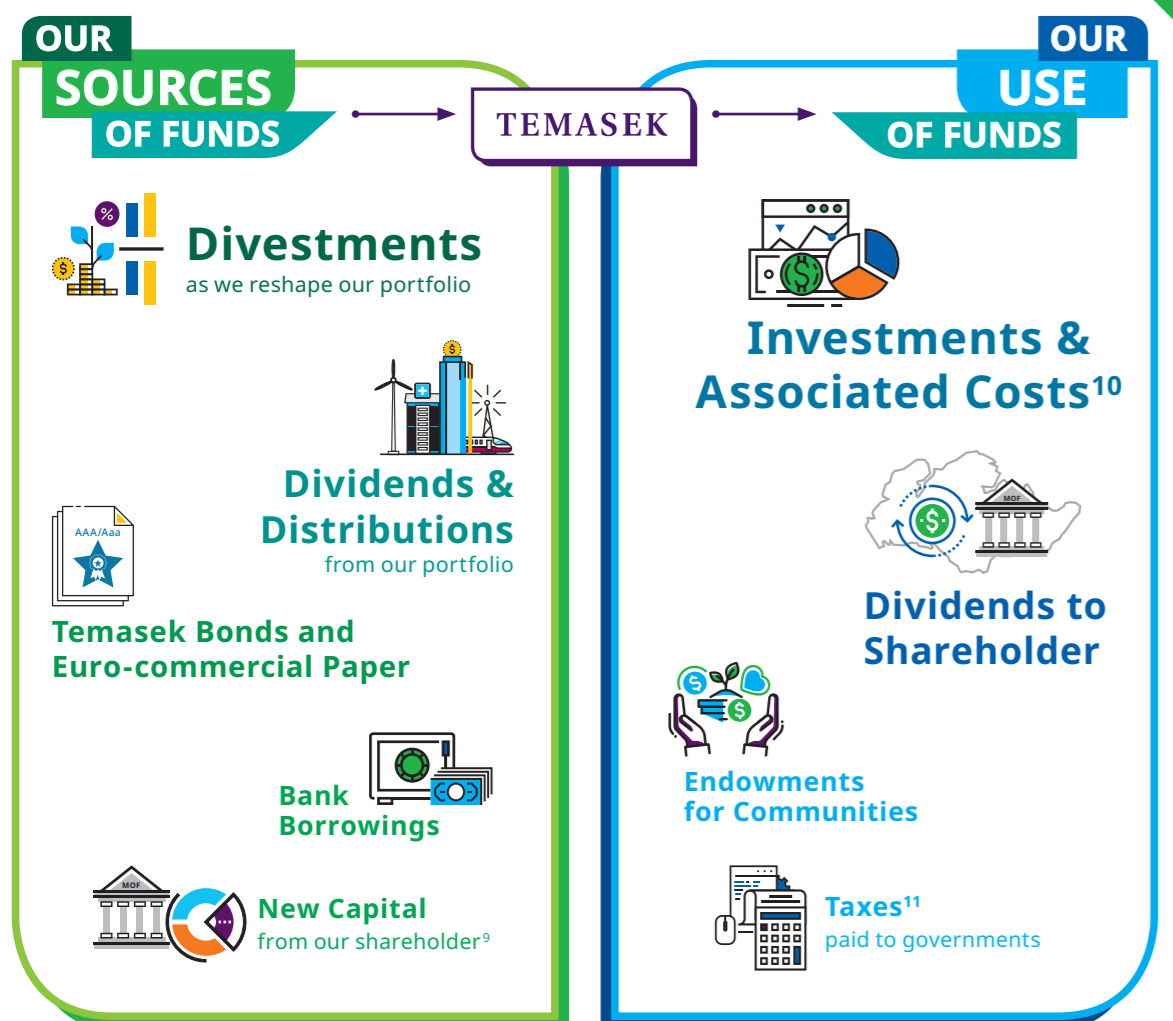
**OUR SIX FOUNDATIONS**

- TEMASEK FOUNDATION INTERNATIONAL
- TEMASEK FOUNDATION CARES
- TEMASEK FOUNDATION CONNECTS
- TEMASEK FOUNDATION NURTURES
- TEMASEK FOUNDATION INNOVATES
- TEMASEK FOUNDATION ECOSPENSITY

KNOWLEDGE CENTRE STEWARDSHIPASIA

## OUR FUNDS COME MAINLY FROM OUR PORTFOLIO

Determined to Do right



**WE DO NOT MANAGE**

- Singapore CPF savings
- Singapore Government reserves
- Singapore foreign reserves

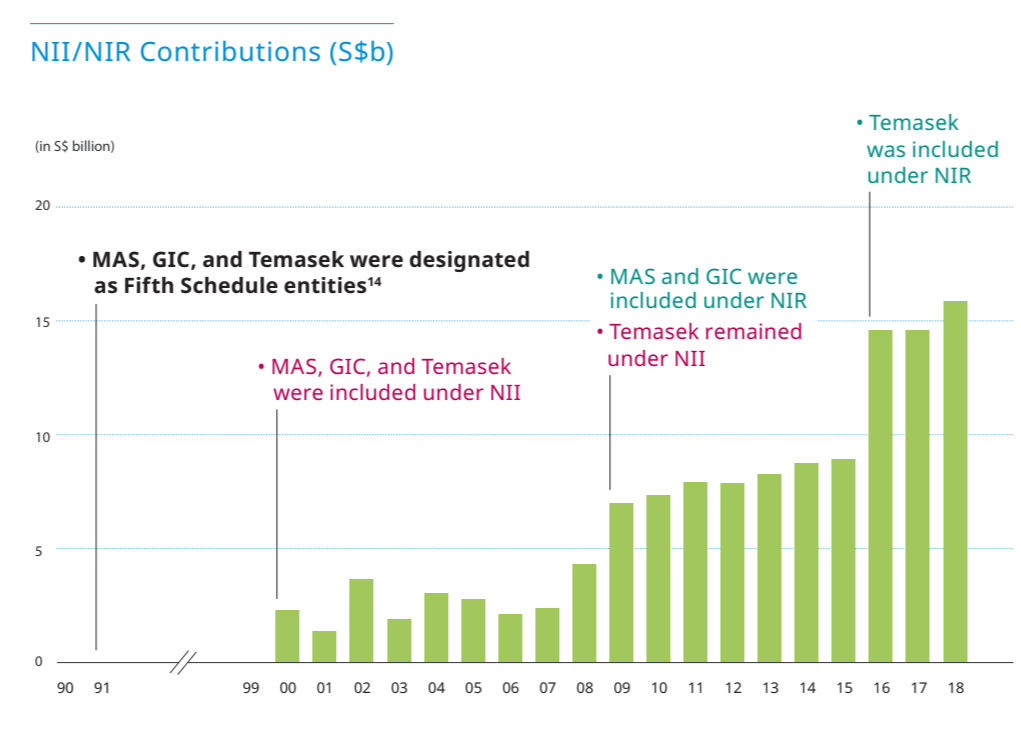
9 Under the Singapore Minister for Finance (Incorporation) Act (Chapter 183), the Minister for Finance is a body corporate, which owns shares in companies on behalf of the Singapore Government.  
10 Associated costs include operating and financing expenses; transaction costs such as due diligence, legal, audit, advisory and other fees; fund management fees for funds; and other business costs.  
11 Temasek pays taxes like any normal profitable company, unlike sovereign wealth funds which may claim sovereign exemption from taxes.

## Investment Contributions to Singapore Government Budget

Investment income or return contributions from MAS, GIC, and Temasek help fund social initiatives that benefit Singaporeans. In 2018, these contributions made up 18% of the Government's overall revenue.

Under the NII<sup>12</sup> framework, up to 50% of the dividends and interest income from designated Fifth Schedule entities can be used for Government spending.

Under the NIR<sup>13</sup> framework, up to 50% of the expected long term returns from designated Fifth Schedule entities may be used for Government spending.



12 NII is Net Investment Income comprising actual dividends and interest income.  
13 NIR is Net Investment Returns based on expected long term rate of return from net assets, less inflation.  
14 Under the Singapore Constitution, the reserves of Fifth Schedule entities are protected under the Reserves protection framework.

## HOW SINGAPOREANS BENEFIT FROM LONG TERM INVESTMENT RETURNS

Growing with Singapore

Long term investment returns from MAS, GIC, and Temasek have enhanced Singapore's capability to support nationwide initiatives that benefit every citizen. These include the Pioneer Generation Package in 2014, and funding for programmes such as Edusave, the GST Voucher scheme, and the Community Silver Trust.

### FOR INDIVIDUALS<sup>15</sup>

- Edusave:** Started in 1993 to help maximise opportunities for Singaporean students in government and government-aided schools.
- GST Vouchers:** Cash benefits, CPF top-ups and U-Save rebates for utilities to assist lower income households.
- TechSkills Accelerator:** Set up to develop more ICT professionals through the reskilling or upskilling of individuals.
- CPF Medisave Top-ups:** Part of the Pioneer Generation Package to help older Singaporeans pay for medical care.
- Community Silver Trust:** Supports voluntary welfare organisations that provide long term health and social care.
- SG Bonus:** One-time cash benefit ranging from \$500 to \$3000 given to all Singaporeans aged 21 and above.
- Special Employment Credit Fund:** Supports employers in hiring older Singaporean workers.
- National Productivity Fund:** Helps local businesses, especially SMEs, to strengthen their capabilities and enhance their competitiveness.

15 Source: Ministry of Finance, Singapore Budget 2018, February 2018. Retrieved from [https://www.singaporebudget.gov.sg/budget\\_2018](https://www.singaporebudget.gov.sg/budget_2018)